



Car Product Development
Ford Motor Company

2000 Rotunda Drive
Dearborn, Michigan 48121

August 30, 1999

To whom it may concern:

We, at Ford have had the pleasure of working with Mustang Dynamometer since the summer of 1993. Mustang has provided Ford with various types of dynamometers, that are currently being used at Ford facilities.

Ford has recently purchased a number of custom dynamometer systems from Mustang for use here in Dearborn Proving Grounds. These systems will replace existing Mustang dynamometer systems. The existing systems are still operating and are an extremely important component of our automotive testing program. The dynamometers will be replaced due to technology advances, not for lack of performance. The new systems incorporate dynamometers that must be engineered to withstand special environmental requirements that we employ here. The engineers at Mustang have been able to bring a special design to reality in a matter of months. This flexibility does not stop at their manufacturing facilities. I am confident that if a problem occurs when these new systems are being installed, the Mustang Company will be able to remedy the situation immediately.

Mustang has always approached their business with Ford with professionalism, commitment and has realized our needs.

If you have any questions pertaining to any aspect of our relationship with Mustang Dynamometer, please feel free to contact me at 313-248-3511.

A handwritten signature in black ink, appearing to read "L. Ketslakh".

Ludmila Ketslakh
Project Engineer